



2026

MINISTRY REPORT





ABOVE: [REDACTED] Engagers process their answers to questions together in their training session.
COVER: Two Fulani women gathered during a Christmas outreach.

When God is ready to
advance His purposes,
He opens doors.

Contents

FROM THE EXECUTIVE DIRECTOR..... 4

THE WORK OF CITY FOR THE NATIONS 7

THE HISTORY OF CITY FOR THE NATIONS..... 8

THE OPEN DOOR OF MMTAs 10

REPORTING & VERIFICATION 11

GLOBAL MINISTRY 12

██████████ 14

NIGER 16

THAILAND..... 18

CHAD..... 20

██████████ 22

ESWATINI 24

NEW NATIONS 25

CITIES..... 26

2025 FINANCIAL SNAPSHOT 28

From the Executive Director

THE YEAR OF OPEN DOORS

Throughout Scripture, when God is ready to advance His purposes, He opens doors.

He opened a way through the Red Sea when there was no path forward. He opened prison doors for Paul and Silas. He opens doors that no man can shut. As we step into 2026, I believe the Lord has spoken clearly to us at City for the Nations. This is a Year of Open Doors.

This is not just a theme. It is not a motivational phrase. I believe it is a word from the Lord for our team and for the movement we steward.

In 1 Corinthians 16:9, Paul writes, “For a great and effective door has opened to me, and there are many adversaries.” That verse captures this season well. God is opening wide and effective doors before us to unreached peoples, national leaders, multiplying movements, and strategic partnerships. At the same time, we recognize that every Kingdom advance comes with opposition.

**Open doors require courage.
They require spiritual maturity.
They require unity.**

When God opens a door, it is not simply an invitation to activity. It is an invitation to effectiveness.

This sense of open doors was recently confirmed in a powerful way. I had the privilege of spending a morning with Dean Davis, a deeply respected leader in the missions world and one of the Directors of Africa for One Mission Society (OMS). OMS is one of our key ministry partners through the Coalition of the Willing. Dean joined us to share what God is doing through their Africa Village Church Planting Ministry. By God’s grace, they have planted more than 25,000 churches and established over 700 Bible Training Centers across the continent.



Our time together was timely and deeply encouraging. There were tears of gratitude, joyful enthusiasm, and a strong sense that we are witnessing a unique move of God in our generation. It felt like a clear confirmation of this season.

Dean shared this powerful word with us:

“Missionaries who lived 100 years ago and exercised the same amount of faith and energy that we do today saw a lot less fruit than we are seeing. We are seeing much greater fruit, not because we are smarter or more spiritual, but because of unprecedented outpourings of God’s grace to bring in the harvest now.”

He went on to say that we are part of an end time harvest of souls. He challenged us to stay focused and not be distracted by the attacks of the enemy. He encouraged us not to grow weary in the difficult realities we face in this work. He reminded us that we are only at the beginning of this harvest and that it will grow exponentially in the days ahead.

Praise the Lord.

DOORS TO NATIONS

This past year we have seen remarkable doors open across several regions.

In South Asia, national leaders have invited us to help strengthen disciple making movements in districts where entire populations remain unreached. In Africa, coalitions

of churches are aligning around a shared vision to see every village reached with the Gospel. In Southeast Asia, regional leaders are building sustainable frameworks that will allow movements to mature and multiply generationally.

These are not random opportunities. They are divine assignments.

We are seeing increased national ownership.
We are seeing greater unity across denominations.
We are seeing young leaders rise with bold faith.
We are receiving invitations into places that were once closed to us.

The Gospel continues to advance in powerful and simple ways. Ordinary disciples are being equipped to do extraordinary things through obedience to Jesus.

HOW WE WILL STEWARD THESE DOORS

As these doors open, we are committing ourselves to five priorities that will shape 2026.

1. Health

Everything begins here.

To sustain what God is entrusting to us, we must walk in spiritual, emotional, physical, and relational health. Jesus said in John 15 that fruit comes from abiding. Without Him we can do nothing.

Healthy leaders build healthy movements.
Strong roots produce lasting fruit.

We are prioritizing deeper intimacy with Jesus, strong families, honest communication, and a sustainable pace of ministry.

2. Stability

Growth without clarity creates confusion. This year we are strengthening our ministry structure without overcomplicating it.

We are implementing clearer operating rhythms, strengthening our leadership alignment, and clarifying pathways for partnership through our Great Commission Movement and National Coalition Model.

Paul reminds us in 1 Corinthians 15:58 to be steadfast and immovable. Stability allows us to remain grounded while momentum increases.

3. Sustainability

We are not building for a moment. We are building for generations.

Sustainability means nationally led movements. It means disciple making ecosystems that do not depend on one hub or one funding stream. It means developing Sending Support Teams and stewarding resources with wisdom and faith.

Jesus said in John 15:16 that we are appointed to bear fruit that remains. That is our heart. We want fruit that lasts long after we are gone.

BELOW LEFT: Nigerian engagers and leaders worshipping and praying together prior to a time of training.

BELOW RIGHT: A group of [REDACTED] believers worshipping God together.



4. Breakthrough

Every open door represents a barrier God has already begun to remove.

We remain a Spirit led movement. Strategy matters, but prayer comes first. The battle is won in the spiritual realm before it is seen in the natural.

Zechariah 4:6 reminds us that it is not by might nor by power, but by the Spirit of the Lord.

We are strengthening rhythms of prayer personally, with our families, and across our teams. We are contending for unreached peoples and asking God to turn mountains into plains.

5. Boldness

As God strengthens us in health, stability, and sustainability, He is also calling us to boldness.

We believe He is positioning City for the Nations at new tables of influence, not because of our credentials, but because of His grace and favor.

Acts 4:29 records the early church praying for boldness in the face of opposition. That is our prayer as well. We want to speak clearly, lead courageously, and step through every door God opens without hesitation.

AN INVITATION TO COME HIGHER

Revelation 4:1 speaks of a door standing open in heaven and a voice saying, "Come up here."

I sense this is not only a year of outward opportunity. It is a year of upward invitation.

God is calling us deeper into His presence. Deeper into spiritual authority. Deeper into maturity and stewardship.

As we draw closer to Him, our capacity to carry what He entrusts to us increases.

WALKING THROUGH THE DOOR TOGETHER

When you pray, give, go, or share about City for the Nations, you are stepping through these open doors with us.

Together we are believing for:

- Entire districts and regions to hear the Gospel
- National coalitions unified around the Great Commission.
- Multiplying movements of prayer, evangelism, discipleship, and church planting.
- A world where zero unreached people groups and places remain.

The door is open.

By God's grace, we will walk through it together.

Blessings and peace,

MILES PHELPS

Executive Director
City for the Nations



Executive Director Miles Phelps with his wife Melanie and daughter Penielle.



The Work of City for the Nations

CONNECT



We form deep relationships of trust with the many expressions of the indigenous Church in a nation with many unreached peoples and places. We invite leaders of the Church into relationships with us and with each other. We invite them into times of worship, prayer, planning, and collaboration to strengthen bonds of trust. At the same time, we learn about their lives, callings, and Spirit-driven ambitions for their home country.

UNIFY



We cast the vision for the indigenous Church to reach their unreached countrymen to fulfill the Great Commission. Our brothers and sisters among the nations respond with tremendous enthusiasm. We ask them to follow through by providing men and women to serve as engagers, our specialized term for disciple-making church planters among the unreached.

EQUIP



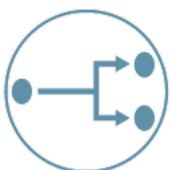
We train engagers to lead disciple making movements. They are taught how to identify people receptive to the gospel, share the gospel with them, and train new believers to study the Bible in a group. By equipping engagers to train new believers to lead in essential skills early in their discipleship, we prepare them to plant many more churches than otherwise possible.

DEPLOY



We send engagers with their families to the least reached peoples and places in their home countries. They travel to villages in unreached areas among unreached peoples. They take up residence and begin travelling broadly, planting churches and sharing the gospel. Our in-country leadership teams provide ongoing training to sharpen and enhance their efforts. They provide monthly reports on what God is doing through them among the unreached. We provide varied levels of funding as available for each project.

MULTIPLY



From top to bottom, we prioritize multiplication. Our engagers plant churches in unreached areas by training early new believers to lead in the study of the Bible and in the practices of the faith like baptism, the Lord's Supper, prayer, giving, evangelism, etc. The engagers train up leaders quickly so that they may move onward to new areas to continue to do the same. At the same time, they have taught the newly formed church to plan to send engagers to nearby unreached areas as soon as possible. Likewise, as an organization, we seek out opportunities to establish work in new nations. Our first two National Directors have since become Regional Directors who assist leaders in new nations accomplish what was done in their own.

The History of City for the Nations



Missions Mobilization

City for the Nations began as a ministry of the Lexington Leadership Foundation to raise up an Antioch city devoted to missions. It called the city into a unified prayer movement, outreaches for refugees and international students, and evangelism outreach trainings in Africa.



Niger Engagement Alliance Launch

The first City for the Nations engagers were trained and deployed in Niger. They brought the gospel to Niger's seven unengaged unreached people groups. Today, these seven groups have healthy churches and are playing instrumental roles in reaching the rest of Niger.

2014

2017

2019

2021-23



Engagement Alliance Launch

Engager teams funded by City for the Nations' partners traveled to the most remote people groups in [redacted] and successfully planted churches. All 57 now contain faithful believers and multiplying churches.

Thailand DMM Training & Vision Casting

City for the Nations sent teams to Thailand to train many Thai churches and missionaries in evangelism and disciple-making. Those teams gave local Thai Christians the skills needed to multiply disciples. Simultaneously, they hosted vision summits to gather unity around reaching Thailand's unreached people groups.





Chad Engagement Project Launch

After years of coalition building and fundraising attempts, we deployed ten teams of indigenous Chadian engagers to ten unreached people groups. These teams would be joined by 10 more teams the next year, reaching 19 people groups in all. The commitments of these teams ended at the beginning of 2026.



Thailand Saturation Southern Launch

A partnership with a joint initiative of Thailand's largest denominations enabled City for the Nations to begin training, deploying, and funding teams of engagers to select areas throughout Southern Thailand.

Engagement Project Launch

City for the Nations partnered with Joshua Nations and others to start surveying every village in three local areas to pave the way for engagement.



2023

2024

2025



Niger Saturation - One Village One Church Launch

Christian leaders in Niger responded to the success of the Niger Engagement Project with the hope of seeing the gospel spread to every village in Niger. This followed into a pilot project of two local areas in 2025.

Saturation - Vision 2027 Launch

City for the Nations now leads an effort to see a healthy church planted in each village in [redacted]. The [redacted] team launched leadership teams and church-planting coaches throughout the country. The church-planting coaches both plant churches and train many others to do so as well. Leadership teams oversee this work and provide coordination of efforts among local [redacted] churches.



The Open Doors of MMTAs

Coalition of the Willing (COTW) is a coordinated effort of willing ministries who share strategic data on Christian and church presence with the purpose of planting a church in every people and place. Partnership in COTW is a natural fit for City for the Nations, since this is precisely our vision for the places God has called us to work.

This year has brought great breakthroughs for COTW through establishing Multi-Ministry Target Areas (MMTAs). In an MMTA, at least three ministries partner together to plant a church in every village in a region over a two to four-year period. This allows ministries to go beyond sharing data to collaborating together to reach every village in an area.

Our team in [redacted] is participating in the first MMTA in Asia in [redacted] in far west [redacted]. In January, our team helped lead the second MMTA in [redacted]. Seven MMTAs are planned for [redacted] over the next year, one in each province. These MMTAs are bringing churches, denominations and ministries together at the local level to foster unity and to help accelerate the work of the gospel in ways that could never happen by each ministry working in isolation. We are excited to see how the Lord will use these MMTAs to help fulfill the vision of a church in every village of [redacted].

Our teams in other nations are also excited to participate in MMTAs as they roll out in those nations throughout 2026 and beyond!

RIGHT TOP: [redacted] Christians sent as surveyors to assess the state of the church in three districts in Sindh.

RIGHT BOTTOM: Engagers in Niger sharing a list of established churches with Niger Assistant National Director Oumarou Alhado (left) and Executive Director Miles Phelps (right). Oumarou is today responsible for overseeing the accuracy of reporting throughout our projects in Niger.



Coalition of the Willing Verification Levels

VO	Information surveyed or discovered through unknown sources.
V1	Information that has been reported within the connections of a single church planter
V2	Information that has been formally clarified and documented by an organization.
V3	Information physically verified by someone in the same organization as the person reporting it, but who is not directly part of the work being reported on.
V4	Information physically verified by someone in another organization working in that same area.

Reporting & Verification

City for the Nations is committed to holding ourselves accountable by measuring both ministry activities and outcomes with transparency and accuracy. We do this for our own sake, for the sake of those we train, and for those who support us. We therefore continue to strive to improve our reporting and verification processes.

Verification and reporting matters because this work matters. We understand ourselves as having been called to the task of mobilizing the global Church to reach the unreached. We need to know whether we are doing that: to know whether our methods of recruitment, training, and coaching work. We need to know whether they result in new disciples and churches proclaiming the good news of Jesus throughout the world. We are accountable to God for this, and we believe that those who train with us and commit themselves to the field are as well. Our efforts in reporting create shared expectations and knowledge that allow us to provide helpful servant leadership to engagers in the field. When both we and they clearly understand what is happening, we are able to provide them the help and guidance they need. Both we and those we train are also accountable to you, the supporters who give sacrificially to make all of this possible. We believe your giving, your prayers, and your love entitle you to honest reports of what is happening in the ministry, both good and ill.

Measuring a move of God spread across three continents, six countries, and hundreds of languages



Jacksonville City Coordinator Audra Powers training Thai engagers on the reporting standards of City for the Nations.

is no simple task. Our process involves the close, trusting relationship between each engager and some key supervisor to whom they make monthly, sometimes weekly, reports. These reports include both the activities of the engager (prayer walks, outings, people they have shared the gospel with, new villages they have visited, etc.) and the resultant fruit (new believers, new Bible studies started, new house churches formed). From there, a few possible routes of verification happen. Sometimes a central leader converses with the engager and others to discern details and clarify ambiguities. In our largest movements, a leadership team travels to see and document groups and churches that are reported by the engagers. At times, clarifying and verifying these reports require arduous efforts and deliberation, but most often, it is possible to align reports (or spot problems) from information gathered during regular coaching conversations.

Problems do arise, but the numbers we publish represent our best understanding of the work that has been done and the conditions of the field. For example: in 2025, the Thailand team spent much of the first part of the year working through significant misunderstandings of the definitions of the terms Thai engagers had to report on. Fortunately, with perseverance, they were able to not only provide clarity on reports going forward, but also correct previous reports. Other problems require a more thorough review. We will be spending the first half of 2026 in a systematic review of our Chad project, where we have found indications that processes have not been up to the standards we insist on for our projects worldwide. Nevertheless, we are reasonably confident about all numbers published and distributed to our partners and intend to be forthright about any discoveries of significant discrepancies.

We are moving forward with continual improvements to our reporting and verification process. In alignment with our partners at Coalition of the Willing, we are beginning to evaluate all information in terms of distinct levels of verification, as can be seen in the chart on page 10. The vast majority of information in the following pages is V3 information, physically witnessed by someone other than the person reporting it. In our [redacted] project, 100% of the house fellowships have been physically verified in person. We are on a trajectory for hitting that goal for all information in our entire organization and are working through the geographic, cultural, and communication

barriers to accomplishing this.



Global Ministry Report

2025 GLOBAL MINISTRY IMPACT

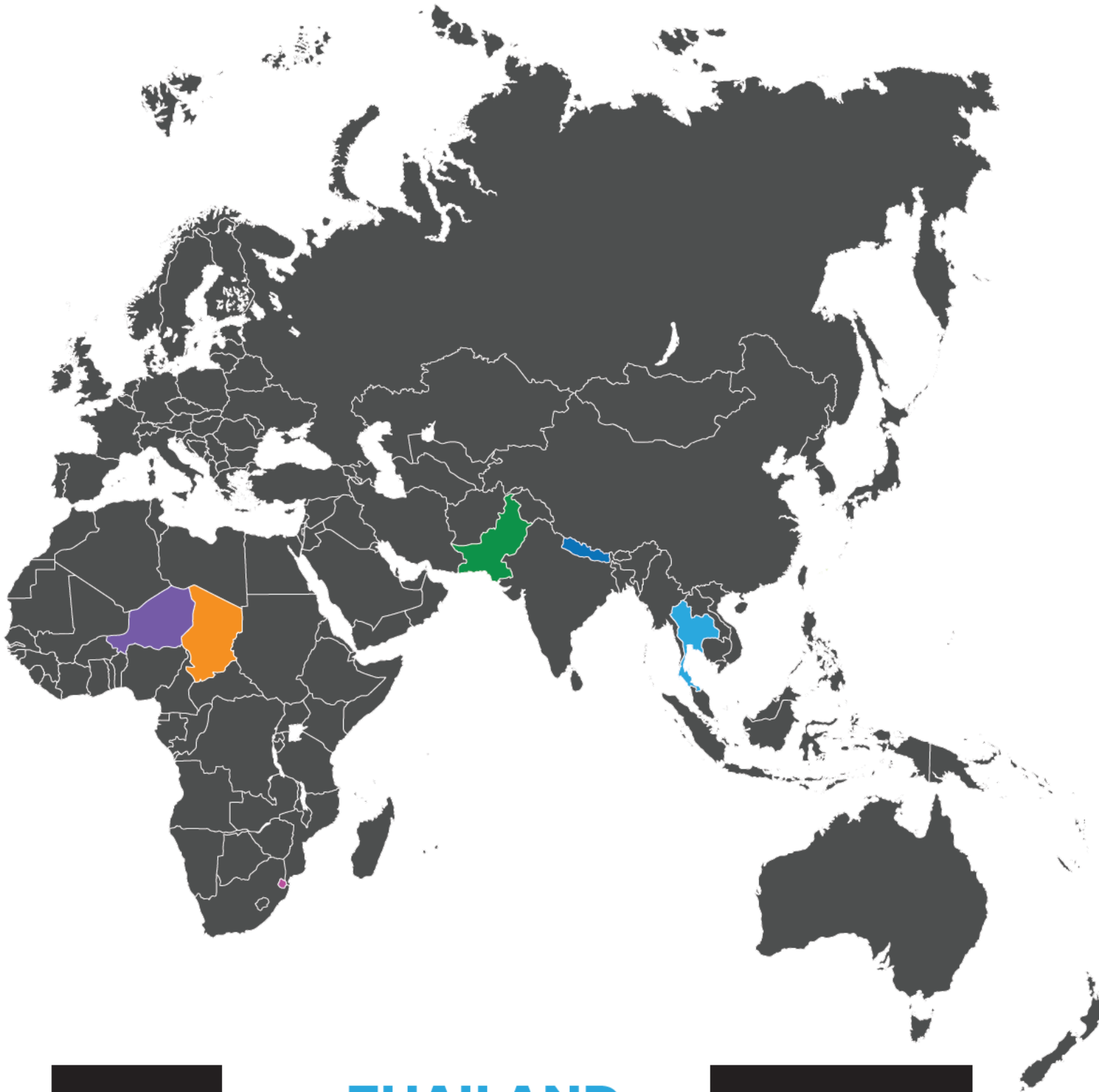
Hearing **235,415**
New Believers **7,116**
Baptisms **1,048**
Discovery Bible Studies **1,241**
Churches **761**

2016-2025 GLOBAL MINISTRY IMPACT

Hearing **745,493**
New Believers **51,501**
Baptisms **8,105**
Discovery Bible Studies **2,777**
Churches **3,426**



A [redacted] engager and his wife craft answers to questions during a training session.



NIGER

THAILAND

CHAD



ESWATINI



NATIONAL DIRECTOR UPDATE

The Year of the Lord's Faithfulness...

Dear family in the Lord,

We are eternally thankful to you all for standing in the gap to fulfill the great commission in [redacted]. Because of your love and generosity, the Lord has been expanding His Kingdom in [redacted] and beyond. God bless!

As we look back on the year 2025, there are many things to be thankful for. We have been able to partner with many organizations and denominations in national, regional, and district levels to join hands to make sure every village has a church. COTW has been a good platform for all of us to serve together.

The [redacted] team has seen the formation of second- and some third-generation house fellowships. We have trained around 1,000 house fellowship leaders to make that happen. It seems that we were not able to track some of the house fellowships started by those house fellowship leaders, as well as other denominations, as we shared a vision with them regularly at the district levels. Our survey data in iShare has been a practical, handy tool for many organizations to start prayer movements, make strategies, and work in the neediest areas of the country. The Lord's work is seen in the numerical reports, too.

We are also thankful for the different prayer bubbles in the different parts of [redacted]. As far as we know, there are

at least 500 people in [redacted] who are praying weekly in different forms for our work in [redacted]. We are also thankful for the unity among almost 200 full-time servants in the [redacted] team.

The Multi-Ministry Target Area is another new practical combined initiative to see the Christian-less villages of a particular district being reached. We are glad that we could be an important part of [redacted] MMTA, and we are leading [redacted] MMTA.

Beyond [redacted]

I am also thankful that I could assist the movement in [redacted] too. The Lord is increasing His works there. The Lord has opened the door for City for the Nations to go to [redacted]. We are praying that soon we will have some strong ministry going on in [redacted]. Through our CPC and DFs* in the southern side of [redacted] we could start at least 8 house fellowships in [redacted]. Our CPC, PC, and DFs from province 2 have been praying for [redacted] and hoping to send teams to [redacted].

The [redacted] team is thankful to all of you in Lexington, the leadership team, including Pastor Miles Phelps, [redacted] and everyone. We are looking forward to the best days from the Lord.

[redacted]
National Director
Asia Regional Director

**Engagers in Vision 2027 are divided into two categories, Church Planting Coaches (CPCs), who primarily plant churches and train others to do so, and District Facilitators (DFs) who in addition to planting churches primarily coordinate the church planting efforts of local churches within a district. Additionally, they are supervised by Province Coordinators (PCs).*

2025	IMPACT
	Hearing 206,861
	New Believers 3,481
	Baptisms 963
	Discovery Bible Studies 943
	Churches 704
	Villages Evangelized 4,266

CUMULATIVE	IMPACT
	2016-2025
	Hearing 616,001
	New Believers 18,356
	Baptisms 4,876
	Discovery Bible Studies 1,446
	Churches 2,865



ABOVE: [redacted] providing advanced trainings on Disciple Making Movements to seasoned [redacted] engagers.

RIGHT: A group of [redacted] believers praying together in a believer's house.

BELOW: [redacted]



NIGER NATIONAL DIRECTOR UPDATE

Dear Partners,

As we close out 2025, I would like to take a moment to reflect on our journey and the shared purpose that drives us at C4N Niger. Our mission remains clear: evangelism, church planting, discipleship, and multiplication. By God's grace, we have made meaningful progress in each of these areas this year.

We are deeply grateful to the international office and to each of you for your prayers and faithful support as we pursue the Great Commission across Niger and the wider Sahel region.

The year 2025 brought significant challenges, both nationally and regionally. Yet despite these difficulties, we remained focused on the mission (1 Corinthians 9:24–27; Hebrews 12:1–2). Our teams persevered: the Gospel was preached, people came to faith, disciples were trained, and churches were established in several areas.

We also thank God for the provision of 68 projectors and 60 tablets to equip our missionaries and partners in the field. We are grateful to the Jesus Film Project for supplying these tools to strengthen evangelism efforts.

Together in 2025, we:

- Launched the pilot project in the Diffa Region and Agadez Region with 10 evangelists deployed in each area
- Continued ministry expansion despite security and logistical challenges
- Were faithful to the core values of the Great Commission

In 2025, our partnerships expanded significantly through the new equipment received from the Jesus Film Project, strengthening our evangelism capacity across multiple regions. This was made possible by a sizable grant from the Jesus Film organization, totalling to hundreds of pieces of equipment distributed to City for the Nations engagers and throughout our network of Nigerien churches.

Looking ahead to 2026, our commitment for the coming

year remains focused on evangelism, church planting, discipleship, and multiplication. Strategic priorities include:

- Strengthening data collection from each village
- Conducting verification and coaching visits every six months
- Providing continued support to our courageous evangelists serving in challenging environments

I am deeply grateful for the dedication of our evangelists and the entire C4N team, both locally and internationally. Your partnership has made the progress of 2025 possible.

I pray that God blesses you richly in 2026, and I look forward to seeing what He will accomplish through us together in the coming year.

Sincerely,

MOCTAR SOUMANA

Niger National Director & West Africa Regional Director
City for the Nations

Please join us in praying:

- For the Church in Niger, that God would open more doors for the gospel
- For the protection of evangelists serving in insecure areas
- For peace and stability in Niger
- For national authorities, that God would grant wisdom and discernment
- For the entire Sahel region, for peace, security, and development





ABOVE: A Nigerien villager receiving prayer from engagers in a village that saw many come to faith in 2025.

BELOW LEFT: Nigerien Engagers practicing sharing the gospel through the 3 Circles, a technique practiced by all City for the Nations engagers and commonly used throughout the world.

BELOW RIGHT: Nigerien engagers gathered to celebrate the initial successes of the pilot project and to receive further training.

OPPOSITE PAGE: Niger National Director Moctar Soumana and his family: Joshua, Caleb, Mercy, Esther, and Susan.



2025 NIGER IMPACT

Hearing **10,067**
 New Believers **882**
 Baptisms **33**
 Discovery Bible Studies **98**
 Churches **36**

CUMULATIVE NIGER IMPACT

2019-2025

Hearing **83,083**
 New Believers **22,433**
 Baptisms **442**
 Discovery Bible Studies **830**
 Churches **173**



Thailand

THAILAND NATIONAL ADMINISTRATOR UPDATE

Greetings! My name is Park.

Thank God for 2025 and the many blessings He has poured out through us for Thailand.

We started the year seeing God select from among the Thai Christians we trained those who would be faithful engagers, able to follow our principles for fostering disciple-making movements (DMM). We faced numerous challenges throughout the year, especially with engagers' understanding how to practically apply DMM principles in their locations. The Thai church has been locked into old patterns and mindsets about church and discipleship; these are difficult to break free of. Also, it is the Thai way to honor the trainer by saying, "Oh, yes, I understand", when they are actually not sure. We worked hard this year to simplify the training. For example, we reduced our initial Level 1 training from five days to three. We now cover less material, but have more time to practice the new skills and tools during the training. It is really encouraging to see the excitement and enthusiasm of those who have embraced the principles, and we have been helping those who would like to go deeper in understanding and implementing. To that end, we have done online coaching and a lot of onsite coaching. The engagers agreed that it helped them..

We also saw our coalition of Thai churches expand in 2025! From the beginning, we have had many different local churches in our network from which our engagers were recruited. However, through several connections, we were able to connect and build relationships with even more local churches this year who would like to try to use the DMM and who had members and pastors who wanted to be coached. We have been grateful for their creativity

and insight. A Launch Group was started and it was done through Zoom with both English and Thai languages. We thank God for this first Launch Group that has inspired and motivated others to launch their own groups, online or onsite. Later in March we will have two new groups on Zoom and three in person. This strategy is helping those who have recently been trained to apply the principles in new areas where there is no gospel witness.

Our engagers are mostly in the South of Thailand: the communities and districts of Kui Buri, Cha Am, Trang, Suratthani, and Phang Nga. We have coached every engager, have "inspected the fruit" in many of their discipleship groups and churches, and seen in person where they are flourishing and where they are stuck. The timing was perfect for us to gather for the first-ever Iron on Iron Summit in Thailand, joining with DMM practitioners in other parts of the country. In that meeting, our engagers were encouraged and exchanged their stories with those doing similar work. Our engagers are in the least reached region of the country (0.03% of its population Christian) and have faced many difficulties because of it. But at this conference, they learned lots of practical information and most importantly, new vision and understanding of how to apply 3/3 methods* into their meetings. It was a really good time there.

God has done things His way. Sometimes, that meant we felt like we could not make a movement happen here. And we were right, but God is making it happen! Our existing engagers and new recruits continue to grow more excited and impressed by the power of God in their ministries.

PARK DOKMAIKAEW

Thailand National Administrator
City for the Nations

**Note: 3/3 is a method of small group facilitation which emphasizes personal accountability and empowering every disciple by avoiding long lectures and dependency.*

2025 THAILAND IMPACT

Hearing	8,528
New Believers	1,798
Baptisms	34
Discovery Bible Studies	57
Churches	3

CUMULATIVE THAILAND IMPACT

2021-2025

Hearing	27,300
New Believers	8,693
Baptisms	2,714
Discovery Bible Studies	123
Churches	486



ABOVE: Victor Barousse, Director of the Jacksonville/First Coast-Thailand partnership, and Thailand National Coordinator Park teaching a DMM lesson to engagers.

BELOW: A Thai house church praying for a member alongside visiting City for the Nations team members.

BOTTOM: A gathered Thai house church.

RIGHT TOP: Thai Engager receiving DMM training and discussing concepts/practicing skills in groups.

RIGHT BOTTOM: Thailand National Administrator Park with his wife May.





Chad

UPDATE FROM VICE-PRESIDENT FOR GLOBAL MINISTRY

Chad remains one of the most unreached nations in the world. According to Joshua Project, approximately 11,755,000 people in Chad have little to no access to the gospel.

In January 2025, I was in Chad alongside Shea Rouser of Joshua Nations and Coalition of the Willing partners. As the nation began closing international access, Mission Aviation Fellowship secured a special flight back to the capital, allowing the team to board what became the final Air France departure before closures were implemented. Since then, Chad has become a closed nation for U.S. travel, with no additional visas being issued. While this shift has restricted foreign access, it has affirmed the wisdom of the indigenous model God has positioned us to build. The work in Chad is led by national leaders and local partnerships, ensuring the mission advances from within.

In 2025, we completed Phase One of our three-year People Group Engagement Initiative and are now conducting a national evaluation with church leaders and partners. This process is reviewing engagement teams, movement health, leadership structures, and regional opportunities, clarifying where disciple-making movements are strongest and weakest. As part of this evaluation, a transition in national leadership occurred, accompanied by refinements in coordination structures to strengthen accountability and improve coaching effectiveness. These steps are designed to align leadership capacity with the pursuit of our goal to reach every unreached people group and place in Chad.

As we enter 2026, we are transitioning into Phase Two, focusing on strengthening existing movements and applying best practices emerging from the evaluation.

The assessment has not only identified areas of fruitfulness, but also highlighted where results were weaker, where coaching was not consistently received, and where engagement strategies need adjustment. These insights are allowing us to address gaps directly and strengthen areas that require greater accountability, support, and clarity. Priorities include reinforcing engagement teams, equipping national coaches, multiplying Discovery Bible Studies and churches, and expanding leadership development through Joshua Nations Bible Schools. Coordination structures are being strengthened to ensure long-term movement health.

A major 2026 emphasis is financial sustainability for engagers. We are helping teams develop small and micro-business initiatives that generate local income while they continue ministry. This reduces dependency and strengthens the vision of self-sustaining disciple-making movements. In a nation now closed to foreign access, this shift is strategic and necessary.

Another milestone has been the establishment of a dedicated office space in N'Djamena, shared with New Covenant Missions, Every Home for Christ, and Activate Global. This shared environment strengthens collaboration, training, and oversight, marking a transition to sustained national movement.

We ask you to continue praying for unity among leaders, protection and boldness for engagement teams, wisdom in strategic planning, success in business initiatives, and multiplying disciple-making movements across all 23 provinces and among every unreached people group in Chad, until every people and place has access to the gospel.

JAMES ATHERTON

Vice President for Global Ministry
City for the Nations

2025 CHAD IMPACT

Hearing	7,137
New Believers	853
Baptisms	46
Discovery Bible Studies	170
Churches	41
Engagers Deployed	40

CUMULATIVE CHAD IMPACT

2022-2025

Hearing	9,150
New Believers	1,064
Baptisms	55
Discovery Bible Studies	235
Churches	64

Field Reports

Even amid instability, conflict, and financial challenges, field reports testify to gospel progress among the people groups.

From engagers working among the Gadang people group:

“We reached 45 people, and 14 accepted the Lord Jesus Christ.”

Among the Maba people group:

“We praise God for the three people baptized this month.”

Engagers serving the Gouranne people group report:

“We give thanks to God for those who love to listen to the gospel and who sometimes even hide to hear it.”

From ministry among the Birguit people group:

“We began sharing New Testaments for evangelism in our area, which was much appreciated by Muslims.”

Among the Kanuri people group:

“Despite the difficulties, the work is progressing well by His grace.”

And from the team serving the Bilala people group, where ethnic conflict over scarce water led to tragic loss of life, the request was:

“Let us pray that God will turn that situation into a channel for us to preach the gospel.”

These testimonies reflect resilience and Spirit-led momentum across diverse people groups.



UPDATE FROM US-ASIA DIRECTOR

One of the most significant open doors for City for the Nations in the past year has been the nation of [REDACTED]. In collaboration with our ministry partner Joshua Nations, we began to investigate launching ministry in [REDACTED].

Our initial visit was in January 2025. During this visit we planned to cast a vision for reaching every village in three target districts in [REDACTED]. However, as we began to cast vision, we realized that the people already had the vision. They were ready to move on to begin the work! In those initial meetings we quickly moved from vision-casting to equipping and made plans to return to complete the training and send out workers for the harvest.

After some delay due to unrest between [REDACTED] [REDACTED] we were able to return in September and complete the training of 36 workers to reach the districts of [REDACTED]. In just the first two months of work they were able to share the gospel with over 700 people and establish groups in 28 villages. There were also representatives from ministries working in other parts of [REDACTED] where we hope to multiply the work from these districts in [REDACTED].

We are already hearing stories of the power of the gospel to transform people in these three districts. Engager Elijah visited a village dedicated to worshipping idols. He

shared about the one true God who could free them from the need to worship idols. In two months over 30 people came to know Jesus! Hanesh visited another village and came across a twelve-year-old boy who had lost his vision for three months. He prayed for him and his vision was restored. Now the family is following Jesus and sharing the gospel with their entire tribe. The Holy Spirit is working through these faithful servants to glorify Jesus and draw people to him!

In addition to launching the work in [REDACTED] the Lord has also opened doors for collaboration with other ministries. In September we were able to gather twenty ministry leaders from nine ministries representing work all across [REDACTED] as well as other [REDACTED]. We look forward to how the Lord will grow the unity among these groups and help us collaborate for even more effective ministry together in the days ahead.

We are so grateful to the Lord for opening this door in the past year. God is moving powerfully in [REDACTED]. It is our joy to partner with him to help dedicated followers of Jesus in [REDACTED] fulfill the call God has given them to reach every place in their districts. As these teams gain experience and see fruit in their ministry, we believe this work will spread across the nation in the years ahead.

[REDACTED]
USA-Asia Director
City for the Nations





OPPOSITE PAGE: The cohort of engagers trained and sent throughout three districts of [REDACTED]

TOP: Engagers practicing the skills they have learned in the form of a roleplay.

BOTTOM: A [REDACTED] engager sharing the gospel using the 3 Circles tool, taught to him by City for the Nations' training.

2025 [REDACTED] IMPACT

Hearing	7,137
New Believers	853
Baptisms	46
Discovery Bible Studies	170
Churches	41
Engagers Deployed	40

Eswatini

In 2025, our partnership in Eswatini to reach the Deaf there continued to focus on providing funding and support to a ministry presenting the gospel to students of the only deaf school in the country. The students in the program continued to be taught Bible stories and trained in the methodology of discipling movements. Many of the older students came to faith and began sharing their faith with younger students. These older students desired to be baptized, which the deaf church arranged by using the facilities of another nearby church.



TOP LEFT: A deaf Eswatini student being baptized.

BOTTOM LEFT: An older deaf student leading worship among deaf students in Eswatini, which involves a mixture of sign language and body movements.

TOP RIGHT: Eswati deaf students gathered for weekly Bible and gospel lessons.

BOTTOM RIGHT: Deaf highschool students awaiting baptism.



New Nations

Over the past year, the Lord has continued to open new doors for City for the Nations among the unreached. Through prayer, discernment, and trusted partnerships, we are seeing new opportunities emerge in several strategic nations. What makes these doors especially significant is that they are coming through strong local leaders and existing movements that are already healthy and ready to multiply.

Many of these opportunities are developing through trusted, long-term partnerships. One example is our partnership with our friends at Joshua Nations and our newest national project in [REDACTED]

Joshua Nations has faithfully served in [REDACTED] for more than ten years and has helped establish more than 50 Joshua Nations Bible Schools throughout the country. These schools equip pastors and leaders to grow in biblical leadership and pastoral ministry while also raising up pioneer church-planting missionaries who are sent to unreached places across their nation and beyond.

Through this partnership, we have the opportunity to work alongside proven leaders with deep character, wisdom, and influence. It is a powerful example of how God brings ministries together with complementary callings and strengths. Together we share a common vision to see indigenous, self-sustaining, disciple-making movements that multiply churches and transform communities among the nations.

[REDACTED]

For more than a year we have been prayerfully preparing to launch ministry efforts in [REDACTED]. Our original plan focused on [REDACTED] but due to significant persecution against the church in that region, we sensed the Lord leading us to pause.

At the same time, God has opened two new doors.

The first is in [REDACTED], where the healthy and multiplying disciple-making movements emerging from [REDACTED] are naturally spreading across the border. This organic growth is creating a meaningful opportunity to strengthen and support what God is already doing.

The second opportunity comes through a developing partnership with a ministry that has seen impact among more than ten unreached people groups. These movements have largely grown through faithful local

leadership with limited outside resources. We believe the disciple-making strategies and training God has entrusted to City for the Nations can help accelerate the multiplication already taking place.

[REDACTED]

For several years our global leadership team has carried a growing burden for [REDACTED]. Recently, God has allowed us to begin forming a national leadership team made up of key influencers from across the church in the nation.

Beginning in Q2 of 2026, we will host preliminary vision gatherings with our regional [REDACTED] leadership to pray, discern, and align around a clear strategy for the nation. Later in the year, we plan to host two national vision gatherings in strategic cities, one in the north and one in the south.

These gatherings will bring together pastors and leaders from across [REDACTED] to seek the Lord together and explore how disciple-making movements can spread throughout the nation. Following these meetings, we will move forward with the first engagement project for City for the Nations in [REDACTED].

THE MIDDLE EAST

We also sense the Lord inviting us to take strategic steps into the Middle East through several established relationships and partnerships.

God has been opening conversations and opportunities in nations such as [REDACTED]

We invite you to join us in prayer as we seek the Lord's wisdom and discern which doors He is truly calling us to walk through in this next season.

In 2025, hundreds of believers around the United States walk through open doors into deeper involvement with the Great Commission. Those doors, and the kinds of connections they led to, were incredibly diverse. Across the country, we are helping individuals, churches, and whole communities identify and move into their most strategic role for fulfilling the Great Commission.

LEXINGTON, KY

Our team in Lexington spent 2025 crafting the Great Commission Movement, a program for helping individuals discover passion for reaching unreached nations and for reaching their own communities. The first phase begins with six weekly sessions of videos and discussion crafted by our partners at Momentum Yes. That is followed by six weeks of an abbreviated version of the evangelism training that we give to our engagers. The first Great Commission Movement happened in a trial launch with King's Church, from which we gained key feedback that will be incorporated into a launch across the city and country this coming year.

At the same time, our team in Lexington continued to collaborate with several other mission organizations in the city to form The Link, which across the year held several prayer times for the unreached. These were times of worship and intercession scheduled for strategic times in the Hindu and Muslim worlds, respectively.

The prayer movement in Lexington has likewise expanded its vision, beginning to include prayer requests for all of South Asia along with those they had been receiving for [REDACTED]. This is a first step in our hopes of seeing significantly increased unity in the entire Unreached Prayer Movement.



**GREAT
COMMISSION
MOVEMENT**



**UNREACHED
PRAYER
MOVEMENT**

JACKSONVILLE-FIRST COAST, FL

Jacksonville's team continued to have a unique degree of direct, hands-on engagement with a national project in 2025, and the year was marked by several milestones in this regard. In addition to providing essential continued training and coaching to the Southern Thailand engagers, nine members of the regular volunteers were able to travel to Thailand to assist in training and outreach.

Even more, the team was able to take two church groups to Thailand. On different trips, these groups provided assistance to engagers by providing eyeglasses and Jesus Film showings in the areas near where the engagers worked to provide increased interest and favor for the gospel there. One of the partners has committed to a multi-year collaboration of providing not only these kinds of outreaches, but maintaining relationships of discipleship with those they personally reach! God is doing transformative work to bring hearts into the Great Commission through Jacksonville.





HUNTSVILLE, AL

For the team in Huntsville, 2025 proved to be a year of explosive growth in both fundraising and prayer. Through a growing network of sending partners, these volunteers raised \$107,000 for the work happening in Chad! This was the result of long labors to demonstrate the value of the work of City for the Nations to churches, business leaders, and many other believers throughout the Huntsville area. Significant among these were the 2025 Chad Celebration dinner, where the team shared a comprehensive update and cast a vision for Great Commission living.

The Huntsville team also continued with their ongoing weekly prayer for unreached nations. This group expanded to an average weekly attendance of 35 intercessors. They began assigning intercessors to specifically and routinely pray for areas that monthly reports indicated were in the greatest need, as well as expanding their prayers for many countries across the globe beyond Chad. This group of believers had the delight of sending three of its regular attenders to the mission field this year, sending two to be Bible translators and another to do direct church planting work in Asia.



TOP: A visiting church team offering showings of the Jesus Film to support Thai engagers.

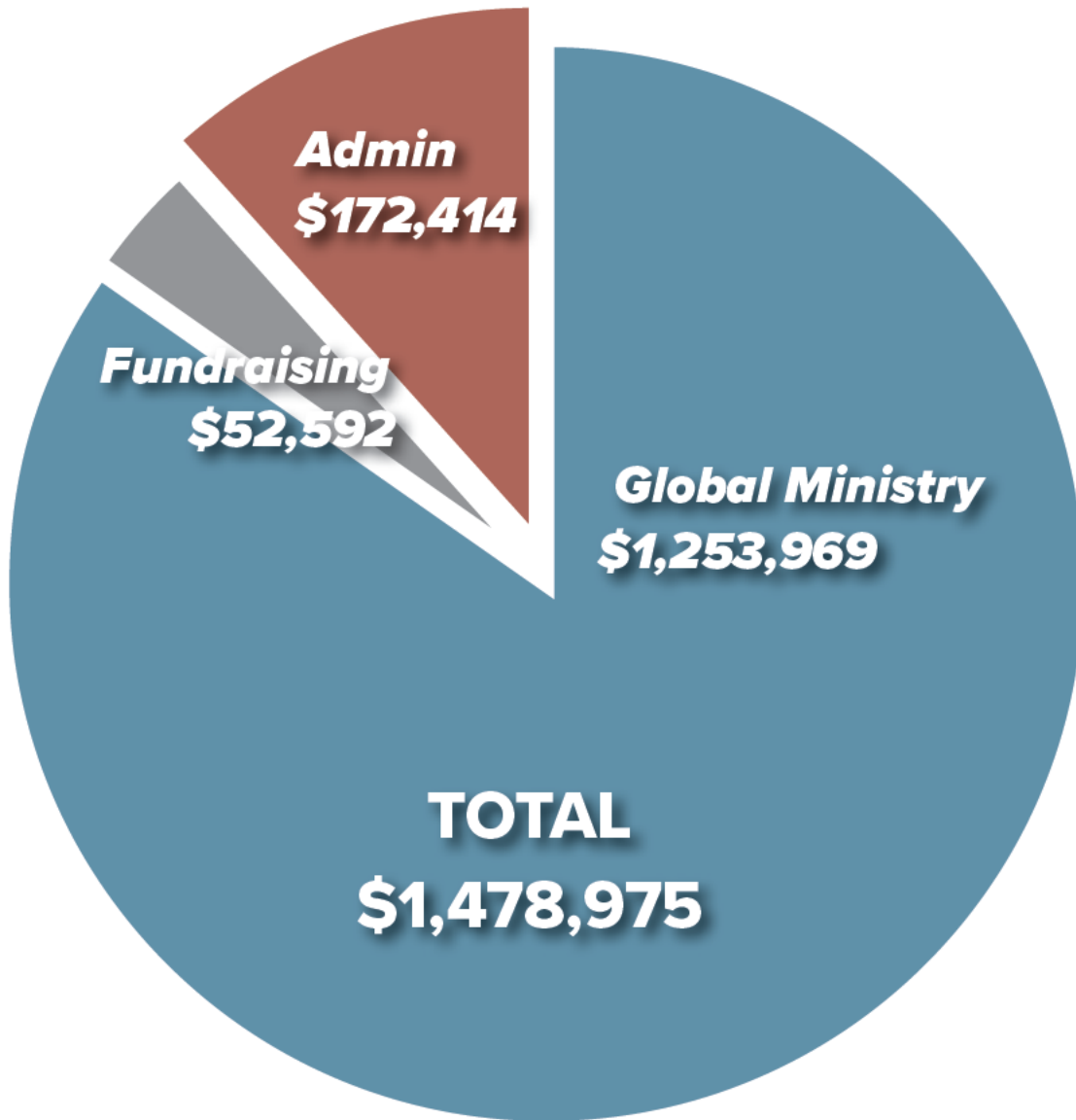
OPPOSITE PAGE: Some Jacksonville-First Coast team members with a team sent by a partner church in Jacksonville.

LEFT BOTTOM : Ron Dunaway (left) and Chuck Yungkurth (center), two leaders of the Huntsville team, with a booth at a local Christian charitable giving event.

RIGHT BOTTOM: Attendees connecting at the 2025 Chad Celebration Dinner in Huntsville.



2025 Financial Snapshot



2025 COST PER MILESTONE

Individual Hearing	\$6.28
Individual Coming to Faith	\$207.84
New Discovery Bible Study	\$1,191.76
Church Planted	\$1,943.46





A [redacted] man in front of an open door. Photo courtesy of Jeff Rogers.



Engagers in Niger worshipping God during a recent training event.





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